



## Letter of Commitment

### Preamble:

On September 11, 2001, 40 heroes gave their lives, and thereby protected countless other lives for an ideal. That ideal is called America, forged in defiance against tyranny and terror, and preserved by heroic acts of conscience and courage. The battlefield at Shanksville extends to the heavens. The fields below are imbued with the spirit of Flight 93 and the spirit of American democracy.

On September 24, 2002, the Flight 93 Memorial Act became law. This Act set in motion the creation of a permanent memorial in Shanksville, so that the mortal remains of these heroes would be protected and honored as Sacred Ground. It also authorizes a memorial so that people today, and those yet unborn, can understand and learn from the events of that tragic day, as well as create a forum to reflect on the values of heroism, courage, sacrifice, and community responsibility.

Americans, and indeed people from many countries, understand the profound importance of this promise to remember the spirit of Flight 93. That is why nearly one million visitors have travelled from all over the world to Shanksville, isolated from any other landmarks, to pay homage to these courageous individuals. It is the purity of that pilgrimage that gives the site its strength.

### Our Commitment

On this day, February 20, 2009, at the Historic Somerset Trust Building, 131 North Center Avenue, Somerset, Pennsylvania:

We, the undersigned, are committed to ensuring that the first phase of the Flight 93 National Memorial is completed and dedicated on September 11, 2011 - the tenth anniversary of the terrorist attacks of 9/11. To that end, the following targets will serve as milestones in this process:

Target Date	Milestone
July 30, 2009	Construction design documents completed and approved
August 15, 2009	National Park Service Director's approval to proceed to advertising for construction
August 17 to October 29, 2009	Prepare bid documents; solicitation and bid period for construction contract
November 1, 2009	Construction contract awarded when all land secured and federal and private funding in place
November 7, 2009	Ground Breaking Ceremony concurrent with Federal Advisory Commission/Task Force meeting
December 1, 2009 to August 1, 2011	Contractor mobilization and construction activities
September 1, 2011	Final Inspection
September 11, 2011	Dedication of the first phase of Flight 93 National Memorial

We will communicate, cooperate, and collaborate on all aspects of the project to make this the highest priority for completion. We do this to honor the heroes of Flight 93, who on September 11, 2001, courageously gave their lives, thereby thwarting a planned attack on our nation's capital; to leave a legacy for future generations; and to provide a place for our country to heal, remember and reflect.

Senator Arlen Specter  
United States Congress

Senator Robert P. Casey, Jr.  
United States Congress

Governor Edward G. Rendell  
Commonwealth of Pennsylvania

Daniel N. Wenk  
Acting Director, National Park Service

John J. Reynolds  
Chair, Flight 93 Advisory Commission

Patrick G. White  
Vice President, Families of Flight 93

Jerry L. Spangler  
Co-Chair, Flight 93 Memorial Task Force

C. King Laughlin  
Campaign Manager, National Park Foundation

### *In Honor and Memory of the Passengers and Crew of Flight 93*

#### **Crew Members**

Captain Jason M. Dahl  
First Officer LeRoy Homer  
Lorraine G. Bay, Flight Attendant  
Sandra Bradshaw, Flight Attendant  
Wanda Anita Green, Flight Attendant  
CeeCee Lyles, Flight Attendant  
Deborah Jacobs Welsh, Flight Attendant

#### **Passengers**

Christian Adams  
Todd Beamer  
Alan Anthony Beaven  
Mark Bingham  
Deora Frances Bodley

Marion R. Britton  
Thomas E. Burnett, Jr.  
William Joseph Cashman  
Georgine Rose Corrigan  
Patricia Cushing  
Joseph DeLuca  
Patrick Joseph Driscoll  
Edward P. Felt  
Jane Folger  
Colleen L. Fraser  
Andrew Garcia  
Jeremy Glick  
Kristin White Gould  
Lauren Catuzzi Grandcolas

Donald Freeman Greene  
Linda Gronlund  
Richard Guadagno  
Toshiya Kuge  
Hilda Marcin  
Waleska Martinez  
Nicole Carol Miller  
Louis J. Nacke, II  
Donald Peterson  
Jean Hoadley Peterson  
Mark Rothenberg  
Christine Snyder  
John Talighani  
Honor Elizabeth Wainio

*"A Common Field One Day. A Field of Honor Forever."*

*May all who visit this place remember the collective acts of courage and sacrifice of the passengers and crew, revere this hallowed ground as the final resting place of those heroes, and reflect on the power of individuals to make a difference."*